Connect Care

Clinical Documentation Improvement with Facilitated Norms and Standards

Rob Hayward

Clinical Documentation Committee Clinical System Design Program

June 23, 2022





Objectives

- Review progress with post-launch clinical documentation improvement initiative.
- Illustrate how standardized building blocks can improve documentation quality.
- Illustrate how "interactive documentation" could promote compliance with documentation norms.

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Clinical Documentation Improvement

- Context
 - Anticipated issue... "note bloat"
- Documentation Quality
 - Contributing Causes
 - Programmatic Improvement
- Building Block Optimization
 - Making Smart-Stuff Intelligent
- Interactive Charting Supports
 - Progress and Summative new-generation documentation templates
- Discussion
 - Next steps and suggestions

Documentation Norms

"Note Bloat" is clinical documentation that is:

- Difficult and time-consuming to read
- Cluttered by inconsistent/inappropriate use of text, tables, lists, fonts, styles... leading to cognitive dissonance
- Obscures what is clinically important... decreasing situational awareness (perception and comprehension of information needed to take action)
- Hard to codify
- Hard for AI-enhanced searching to prioritize
- Productive of long, mis-ordered, imprecise, search results
- Clumsy to interface with other health information systems

Documentation Norms

"Note Bloat" reflects failed paper → digital paradigm change

Data review tool → Data analysis tool

Patient-level information persists, always available

Chart already does the work of data organization, categorization, presentation

Shift from documenting the 'What' to the 'Why'

Record understanding of the relationships between observations, problems

Exposing reasons for choices

Highlighting outcome tracking that will validate choices

Generation Gap?

Trainees give highly positive ratings to text automation; better than before (perception that Quantity trumps Quality?)

Attendings rate products of text automation as unequivocally worse

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Documentation Degradation

"Note Bloat" Accelerants

1. Mistuned tokens

Failure to standardize fonts, formats, presentation, time intervals, abbreviation norms, data structure, alert indicators

Tokens not adapted to different documentation contexts (e.g. H&P vs Progress)

Difficulty quickly correcting document elements based on tokens (without losing refreshes)

2. Misused Copy-Paste, Copy-Forward

Obscures what is changed/new/important

Notes become indistinguishable variants with loss of attribution and accountability.

Contributes to growth in length and loss of focus

3. Misplaced Documentation

Using note as a Wiki-like draft discharge summary rather than other on-purpose tools

Failure to document patient-level data outside of encounter notes

Failure to take advantage of problem-oriented charting for complex patients

Documentation Quality Improvement

"Note Bloat" Remedy → Systematic Approach

- Programmatic Approach
- Oversight priority, sponsorship, advocacy & authority
- Norms principles, styles, references, best practice examples
- Compliance audit, feedback, trending
- Documentation Tools & Templates Overhaul
- ☐ Training anticipatory, base, continuing
- Intervention strategy and evaluation framework

Documentation Oversight

"Note Bloat" Remedies

- ✓ Programmatic Approach
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Governance → Committees

Clinical Documentation Committee

ClinDoc Quality Workgroup

6 Month Plan / Targets

- After Visit Summary medication display
- Race and Ethnicity Category list
- Problem reconciliation
- Summative documentation optimization
- Update Documentation Norms*
- Update Clin Doc Policy and Procedure*
- Smart Form principles and or Procedure documentation*



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Connect Care Norms



Connect Care Manual

- ✓ Home
- ✓ Access
- → Training & Readiness
- → Personalization
- ✓ Mobility
- → Dictation
- → Communications
- ∧ Norms

Norms and Compacts

The Connect Care initiative brings major change best workflows, Connect Care users face many u practices. Modernized policies and procedures w

Connect Care navigates unknowns with user-vali and accountability between providers and consu short and simple, compacts can be easier to action

Where the focus is on user expectations of one a all users to do their best.

Connect Care compacts and norms are summari

- Information Sharing Norms
- Minimum Use Norms
- Documentation Norms

Clinical Documentation

What is it?

Clinical documentation is the process by which we record health observations, assessments or plans so that they can be shared with other members of the health care team. All forms of clinical documentation serve communication, collaboration and coordination.

There are two categories of clinical documentation:

- 1. Progress documentation records new or changed findings, clinical progress or otherwise indicates what is unique or important about a defined period within a larger care encounter or episode. Progress notes are typical transactional documents. Ideally, they highlight clinically important developments since the last summative note.
- 2. Summative documentation gathers all information pertinent to an encounter or episode, organizes observations, exposes meaning, and offers a plan keyed to care goals. Examples of summative documents include consultation notes, admission histories, discharge summaries, surgery reports, transfer notes and integrative plans of care.

Best practices vary by category.

Why does it matter?



Connect Care

Copy-Paste & Copy-Forward Principles

Copy-Paste and Copy-Forward Principles

Principle

Implications

Clinician Responsibilities

Connect Care

clinical information system

DOCUMENTATION Norms





Governance → Committees

Clinical Documentation Committee

ClinDoc Quality Workgroup

6 Month Plan / Targets

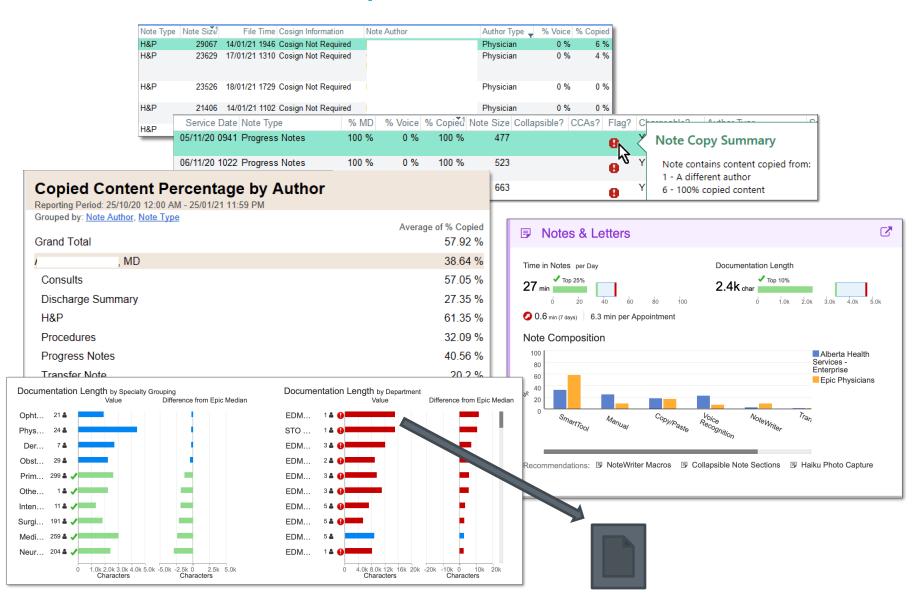
- After Visit Summary medication display
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- Update Documentation Norms*
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Documentation Audits

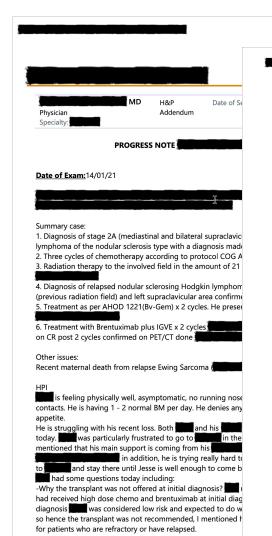
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Connect Care Norms Compliance



Connect Care Norms Compliance



Encounter Date: 11/01/2021

Review of Systems:

Constitutional: Negative.
HENT: Negative.
Eyes: Negative.
Respiratory: Negative.
Cardiovascular: Negative.
Castrointestinal: Negative.
Endocrine: Negative.
Genitourinary: Negative.
Musculoskeletal: Negative.
Neurological: Negative.
Hematological: Negative.
Psychiatric/Behavioral: Negative.
Appropriately

Physical Examination:

	Most Recent Value 25/12/2020 - 15/01/2021
Height	1.815 m 11/1/2021
Weight	62.5 kg 11/1/2021
BSA (Calculated - sq m)	1.78 sq meters 11/1/2021
BMI (Calculated)	19 11/1/2021
ВР	108/67 11/1/2021
Temp	36.1 °C 11/1/2021
Pulse	89 11/1/2021
Resp	22 11/1/2021
SpO2	98 % 11/1/2021

Physical Exam Vitals signs reviewed.

Constitutional:

Appearance: Normal appearance. HENT:

Encounter Date: 11/01/2021

Encounter Date: 11/01/2021

Follicle Stimulating 6.9 Hormone (FSH) Luteinizing Hormone (LH) Collection Time: 11/01/21 11:46 AM Result Value Luteinizing Hormone 4.9 Bilirubin, Total Collection Time: 11/01/21 11:46 AM Value Bilirubin, Total Bilirubin, Conjugated Collection Time: 11/01/21 11:46 AM Result Bilirubin, Conjugated 3 Parathyroid Hormone (PTH) Collection Time: 11/01/21 11:46 AM Result Value Parathyroid 6.3 Hormone (PTH)

Gr Sinuses

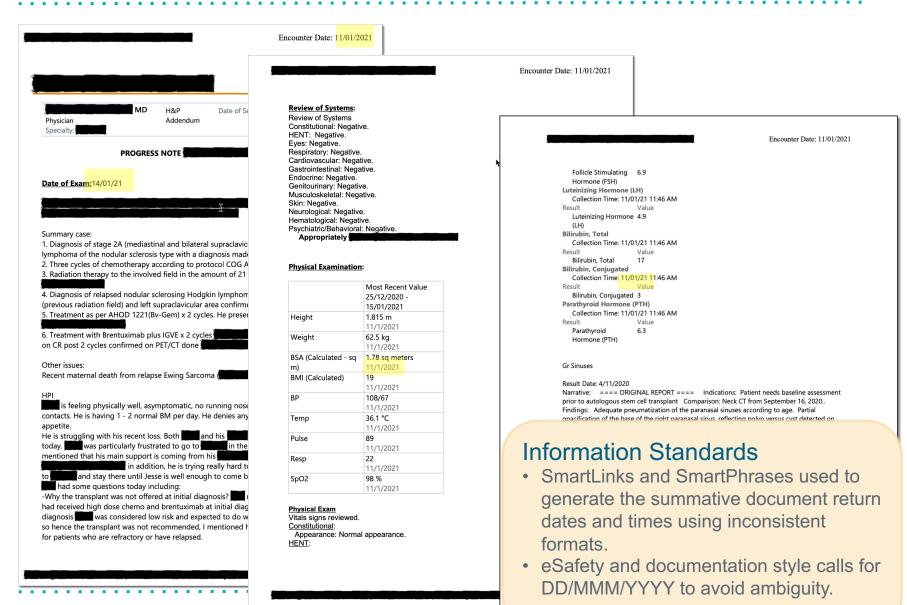
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Narrative: ==== ORIGINAL REPORT ==== Indications: Patient needs baseline assessment prior to autologous stem cell transplant Comparison: Neck CT from September 16, 2020. Findings: Adequate pneumatization of the paranasal sinuses according to age. Partial opacification of the base of the right paranasal sinus, reflecting polyp versus cyst detected on previous CT. The remaining paranasal sinuses appear normal. No significant nasal septal deviation. The nasal bone is a partially seen and appear intact. No acute bone or joint abnormality. The orbits are symmetric. The sella shows normal morphology and size. No focal bony lesions. The soft tissues are unremarkable. Impression: Partial opacification of the base of the right maxillary sinus, likely reflecting known polyp versus cyst detected on previous study. Dictating Resident:

Gr Orthopantomogram

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Result
Luteinizing Hormone 4.9
(LH)
Billirubin, Total
Collection Time: 11/01/21 11:46 AM

Font Standards

- Should be Segoe UI 11 point (Connect Care standard) throughout... but is not.
- Bold and underline font emphasis used inconsistently... not helping to reflect either document structure or concept importance.
- "!", "*", font colour used inconsistently

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Summative Documentation Norm

- Summative documents should report clinically significant (pertinent) positives and negatives and should not repeat information within same document.
- SmartLinks used to pull-in information that does not add to what is in history.
- Inconsistent use of abbreviations.

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Physical Exam
Vitals signs reviewed.
Constitutional:

Appearance: Normal appearance

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Summative Documentation Norm

- Many SmartLinks pulling in data formatted inefficiently... not proseappropriate. Lots of wasted space. Inconsistent density of information.
- Non-summative data included.
- 14 pages is way too long to serve most summative information needs.

Gr Sinuses

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Patient Active Problem List Diagnosis

- · Depression
- Type 2 diabetes mellitus
- Hypertension
- Insomnia
- · Diabetes mellitus



Current Outpatient Medications	on File Prior to Encou	inter	
Medication	Sig	Dispense	Refill
enalapril maleate 10 mg tablet	Take 10 mg by mouth one (1) dose per day, in the morning.		
LORazepam 1 mg tablet	Take 1 mg by mouth every six (6) hours, as needed for anxiety.		
metFORMIN 500 mg tablet	Take 1,000 mg by mouth two (2) times per day (with breakfast and		
	supper).		
buPROPion, long acting (ZYBAN) 150 mg 12 hr tablet	Take 150 mg by mouth 2 (two) times a day. Do not crush, chew, or split.		
cetirizine (REACTINE) 5 mg tablet	Take 5 mg by mouth 1 (one) time each day.		
furosemide (LASIX) 20 mg tablet	Take 20 mg by mouth 2 (two) times a day.		
insulin aspart-aspart protamin (NOVOMIX 30 PENFILL U-100 INSUL) 100 unit/mL (30-70) cartridge	Inject 15 mg under the skin two (2) doses per day.	30 mL	2

Prioritization

- Focus on SmartLinks used most frequently but most specialties
- Name using a consistent norm that makes discovery easy, with cues for prose-optimized and summativeready.

Principal Problem:

Type 2 diabetes mellitus Active Problems:

Hypertension

Diabetes mellitus

Resolved Problems:

* No resolved hospital problems. *

Prose-optimization

- Building-block SmartLinks validated to return correct (expected) information
- Returned content complies with style and format guides.
- Optimized for clinician-friendly, succinct
- Sensitive to eSafety guides (e.g., avoiding medication interp error)



- buPROPion, long acting (ZYBAN), 150 mg, oral, bid
- cetirizine, 5 mg, oral, daily
- · enalapril maleate, 10 mg, oral, daily
- furosemide, 20 mg, oral, bid
- insulin aspart-aspart protamin, 15 mg, subcutaneous, bid
- insulin lispro-insulin lispro protamine (HumaLOG Mix 25) injection, 4 units, subcutaneous, bid
- LORazepam, 1 mg, oral, q6h PRN
- metFORMIN, 1,000 mg, oral, bid with breakfast & supper

Smart Tools Audit & Tune up:

Specialty	SmartLink ID	SmartLink Name	Unique Users Who Used This SmartLink in the Reporting Period	Times This Specialty Used This SmartLink	Short Description	Mnemonic
Emergency Medicine	100326	MEDICATIONS - CURRENT PRESCRIP	4	the Reporting	Medications - Current Liste	_
General Practice	101184	EDPTMEDS	6	116	Display patients outpatient	EDPTMEDS
Psychiatry	100063	MEDSSCHEDULED	5	102	Scheduled Medications	MEDSSCHEDULED
Psychiatry	100064	MEDSPRN	5	101	PRN Medications	MEDSPRN
Psychiatry	100065	MEDSINFUSIONS	4	88	Infusions Meds	MEDSINFUSIONS
Intensive Care	100063	MEDSSCHEDULED	3	73	Scheduled Medications	MEDSSCHEDULED
Emergency Medicine	49011	ED MEDICATIONS - ADMINISTERED A	3	72	ED Medications - ordered a	EDMEDS
Intensive Care	100064	MEDSPRN	2	70	PRN Medications	MEDSPRN
Emergency Medicine	5 7	MEDICATIONS - PREVIOUS TO THIS E	19	61	Medications ordered prior	MED
Family Medicine	101046	AHS IP CURRENT IP MEDS	5	57	Medications - Current Liste	CMEDLIST
Cardiology	101184	EDPTMEDS	2	55	Display patients outpatient	EDPTMEDS
General Practice	100063	MEDSSCHEDULED	13	50	Scheduled Medications	MEDSSCHEDULED
Internal Medicine	77	MEDICATIONS - PREVIOUS TO THIS E	7	50	Medications ordered prior	MED
Internal Medicine	19	MEDICATIONS - CURRENT, LISTED CO	10	49	Medications - Current Liste	CMEDS
General Practice	100064	MEDSPRN	10	49	PRN Medications	MEDSPRN
Internal Medicine	2108000004	AHS AMB HOME MEDS	1	48	Home Medications - curren	HOMEMEDS
Family Medicine	100063	MEDSSCHEDULED	5	43	Scheduled Medications	MEDSSCHEDULED
Cardiology	100063	MEDSSCHEDULED	5	42	Scheduled Medications	MEDSSCHEDULED
Family Medicine	100064	MEDSPRN	5	42	PRN Medications	MEDSPRN
Pediatrics	19	MEDICATIONS - CURRENT LISTED CO	14	3.8	Medications - Current Liste	CMEDS

General Internal Medicine H&P Note - Admit from Emergency Department

 Patient:
 Ahsip, Tommy (DOB 6 Sep 1938)

 PHNIMRN:
 100055897 | 1000014397

 Referred by:
 Timothy Alexander David Graham

 Consult Date:
 27 Jan 2021 (completed 12:15)

Admit Date: 01 Aug 2019

This 82 y.o. year old man presented from home (home care) to the emergency department because of nausea and vomiting and is assessed by the general internal medicine service for possible admission.

Principal Problem:

Abdominal pain

Active Problems:

Type 2 diabetes mellitus

CKD (chronic kidney disease)

Hypertension

Structure

Key information

given primacy of

place (following

and AHS Qure

guidelines)

Supporting information in

Connect Care APSO

provincial standard

collapsible sections.

Assessment & Plan:

Symptoms, signs and findings best explained by a biliary obstruction negatively impacting diabetes, blood pressure and chronic renal failure co-morbidities, with all expected to return to baseline.

Type 2 diabetes mellitus

Hyperglycemia with early lactic acidosis likely stress and hydration related.

- · Fluid and metabolic resuscitation, with improvement already apparent while holding metformin.
- . BBIT NPO protocol until able to eat and rsume home insulin regimin.

Abdominal pain

Presentation and imaging consistent with biliary colic with CBD obstruction with no findings consistent with cholangitis or sepsis.

- · Brief bowel rest while completing assessment, pain control and rehydration.
- · General surgery consult for possible early intervention.

Hypertension

Transiently hypotensive with volume depletion.

· Resume outpatient meds when pressure and creatinine normalized

CKD (chronic kidney disease)

Worsening renal failure indicators likely transient with expectation of return to baseline.

Hold loop diuretic

Admission Indication: Unable to eat, hypovolemia, failed road test, possible occult sepsis.

IPC: No active isolations; COVID19 (last 1 week) negative

ELOS: < 5 days

- Robert Stanley Arthur Hayward, MD, MPH, FRCPC

Subjective >

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Standards

· Date & time

standards

Abbreviation

structure.

Etc.

compliance

· Use of font style to

reflect document

Font face and style

compliance.

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Transiently hypotensive with volume depletion.

· Resume outpatient meds when pressure and creatinine normalized

CKD (chronic kidney disease)

Worsening renal failure indicators likely transient with expectation of return to baseline.

Hold loop diuretic

Admission Indication: Unable to eat, hypovolemia, failed road test, possible occult sepsis.

IPC: No active isolations; COVID19 (last 1 week) negative

ELOS: < 5 days

- Robert Stanley Arthur Hayward, MD, MPH, FRCPC

Subjective >

General Internal Medicine H&P Note - Admit from Emergency Department

 Patient:
 Ahsip, Tommy (DOB 6 Sep 1938)

 PHN|MRN:
 100055897 | 1000014397

 Referred by:
 Timothy Alexander David Graham

 Consult Date:
 27 Jan 2021 (completed 12:15)

Admit Date: 01 Aug 2019

This 82 y.o. year old man presented from home (home care) to the emergency department because of nausea and vomiting and is assessed by the general internal medicine service for possible admission.

Principal Problem:

Abdominal pain

Active Problems:

Type 2 diabetes mellitus

CKD (chronic kidney disease)

Hypertension

Structure

Purpose of

SmartLinks.

summative document

reflected in structure

and placement of key

Assessment & Plan:

Symptoms, signs and findings best explained by a biliary obstruction negatively impacting diabetes, blood pressure and chronic renal failure co-morbidities, with all expected to return to baseline.

Type 2 diabetes mellitus

Hyperglycemia with early lactic acidosis likely stress and hydration related.

- · Fluid and metabolic resuscitation, with improvement already apparent while holding metformin.
- · BBIT NPO protocol until able to eat and rsume home insulin regimin.

Abdominal pain

Presentation and imaging consistent with biliary colic with CBD obstruction with no findings consistent with cholangitis or sepsis.

- · Brief bowel rest while completing assessment, pain control and rehydration.
- · General surgery consult for possible early intervention.

Hypertension

Transiently hypotensive with volume depletion.

Resume outpatient meds when pressure and creatinine normalized

CKD (chronic kidney disease)

Worsening renal failure indicators likely transient with expectation of return to baseline.

Hold loop diuretic

Admission Indication: Unable to eat, hypovolemia, failed road test, possible occult sepsis. GOC: R1

IPC: No active isolations; COVID19 (last 1 week) negative

ELOS: < 5 days

- Robert Stanley Arthur Hayward, MD, MPH, FRCPC

Subjective >

Objective >

Question

Succinct integrative statement

Action-oriented problem-oriented assessment and plan

Answer

APSO standard

Collapsed details

General Internal Medicine H&P Note - Admit from Emergency Department

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Principal Problem:

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Active Problems:

Type 2 diabetes mellitus

CKD (chronic kidney disease) Hypertension

Composition

Promote use of

then most of

is created

charting.

· Promote use of full

problem-oriented

If charting (problem

management, med

management, history sections, etc.) done,

summative document

automatically, with a

few areas inviting in-

system dictation.

Connect Care chart.

Assessment & Plan:

Symptoms, signs and findings best explained by a biliary obstruction negatively impacting diabetes, blood pressure and chronic renal failure co-morbidities, with all expected to return to baseline.

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GOC: F

IPC: No active isolations; COVID19 (last 1 week) negative

ELOS: < 5 day:

- Robert Stanley Arthur Hayward, MD, MPH, FRCPC

Subjective **⋄**

Objective >

Automated

Facilitated

Voice

Problem-oriented charting

Clinical Documentation Improvement

- Context
 - Anticipated issue... "note bloat"
- Documentation Quality
 - Contributing Causes
 - Programmatic Improvement
- Building Block Optimization
 - Making Smart-Stuff Intelligent
- Interactive Charting Supports
 - Progress and Summative new-generation documentation templates
- Discussion
 - Next steps and suggestions

Guiding Principles

- Document with purpose
 - Content selected and organized to promote continuity and coordination of care
 - The full chart is electronically available with views supporting other purposes (archival, legal, reimbursement, etc.)
- Document with ease
 - Reward adherence to minimum-use norms with automation of as much of summative documentation as possible

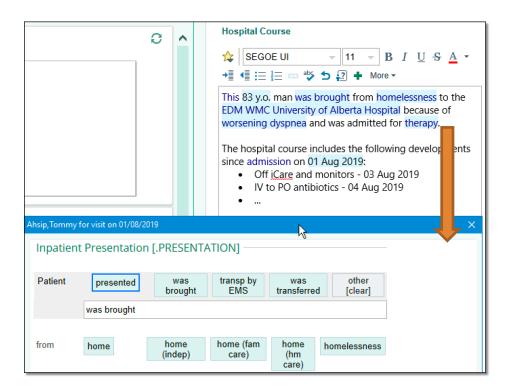
Guiding Principles

- Only include information essential to purpose that is not readily available elsewhere
 - Demographics, for example are in headers/footers
 - Do not replicate med/surg/fam/device history if possible to reference existing H&P in same system
- Expose clinician thinking, not clerking
 - Emphasize commentary on things like labs (e.g., what's different/new/trending) rather than replication of data available elsewhere

Principles → Tools → Practice

- Headings and Layout
 - Major headings to reflect feedback received
 - Suppression of all text embellishments that will not translate well to pdf exports (Netcare)
 - Suppression of embedded help on save
- Conditional Content
 - Suppress headings and space used if content not available/used
 - Specialty customizations appear automatically
- Interactive Structured Documentation
 - Emerging document is widely "clickable", giving rapid access to chart data and to tools for updating that data, then instantly incorporated in refreshed note.
- Embedded Feedback

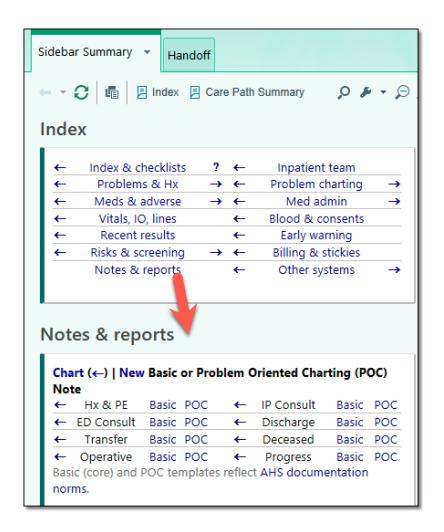
Hospital Course – Example of Interactive Documentation



.e.g., "Hospital Course"

- Wiki-like record of key developments in a hospital encounter.
- Figures prominently in discharge, deceased, transfer templates.
- → Initiated automatically with interactive
 "SmartText" that presents as easily readable prose but has embedded structured data that is quickly edited by clicking on any dark-blue text to access pop-up point-and-click editors.

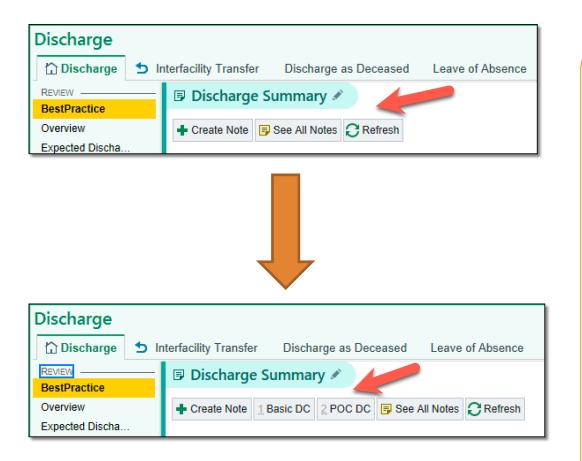
Navigator Speed Buttons for Standard Summative Documentation



SideBar Support

- Inpatient SideBar index and associated displays overhauled as part of DQI and implemented with soft-launch.
- Includes a tools for generating DQI standard summative documentation with a single click (opens correct editor to correct template ready to go).
- Templates pull from all standardized documentation objects.
- Dramatic decrease in information burden to create key summative documents.

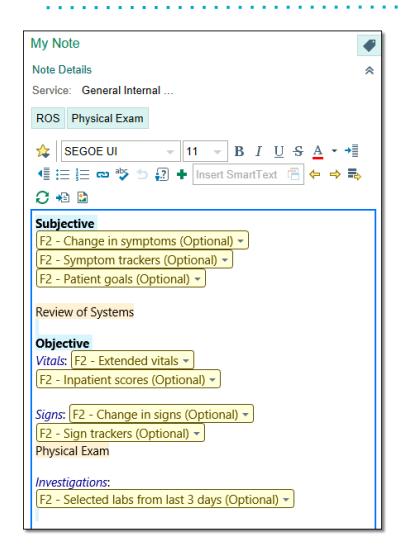
Navigator Speed Buttons for Standard Summative Documentation



Speed Buttons

- Admission, Discharge, Transfer navigators have sections facilitating completion of required summative documentation.
- Speed Buttons can be configured to automatically initiate a standardized template.
- Users can create their own buttons if they know the template to specify.
- Used to instant initiation of specialty-specific variants of the provincial documentation standard templates.

Subjective-Objective Note Simplify



Subjective Objective Note

- Part of Problem Oriented Charting workflow.
- DQI creates "choose-your-journey" default Subjective Objective Note template that allowed users to select from a number of pick-lists for how much detail to include.
- Defaults allow for typical, simple, notes to be rapidly generated (navigate through F2 or by clicking and selecting) and, if not relevant, can be ignored and automatically suppressed.
- More complex notes supported by user selecting just the data/tests that are relevant.
- Prose content and style reminds users to follow "documentation by exception".
- Result highlights what is new or important and avoids copy-paste progress notes.

New Build

- Workflow enhancements
 - New Sidebar: illustrates "interactive charting"
- Problem Oriented Charting
 - New POC elements: hospital course, progress note, problem overviews remove drives for copy-paste
- Interactive
 - New summative documentation templates "reward" adoption of new workflows with much less work
 - Prose documentation "emerges" as user interacts with embedded links and in-context popup data-entry

Documentation Norms

"Note Bloat" Remedies

- ✓ Programmatic Approach
- ✓ Oversight priority, sponsorship, advocacy & authority
- ✓ Norms principles, styles, references, best practice examples
- ✓ Compliance audit, feedback, trending
- Documentation Tools & Templates Overhaul
- ☐ Training anticipatory, base, continuing
- Intervention strategy and evaluation framework

Documentation Improvement Supports

Parallel Activities

Derive Norms-informed Style Guide

Target audience: embedded personalization jockeys producing SmartPhrases, etc.

Consistent with decision support and safety style guides.

Specific to level of use of fonts, emphasis, colours, abnormality symbols, etc.

Optimize Building Blocks

SmartLinks - ~50-75 needed (mostly derivatives, some new, some conditional)

SmartLists - ~20 advanced SmartLists with embedded SmartLinks and SmartText

SmartPhrases - ~20 building blocks that can be selectively pulled for specific needs

Provincially Standardized Templates

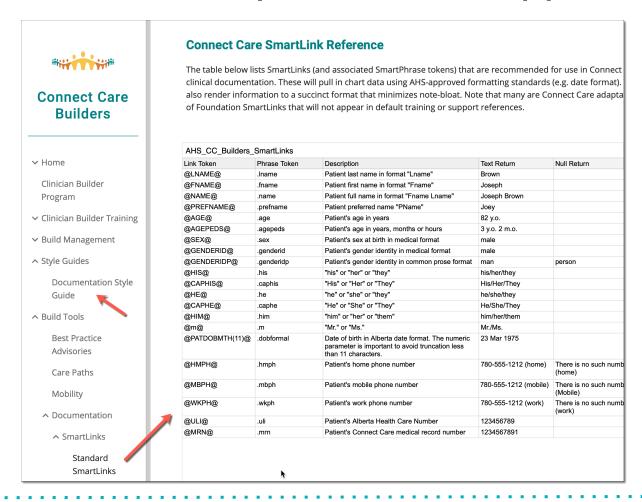
Provincial summative documentation (SmartText) templates

Render specialty-adapted variants

Spotlight Best Practice Examples

Annotated examples illustrating how best to use advanced automation templates in conjunction with charting best practices, including problem-oriented charting.

Documentation Improvement Supports



Documentation Improvement Intervention

Strategic Intervention

Define Scope

Big-Bang re-set → Building Blocks

Sequential by specialty → Audit, Feedback, Best Practice Models

Precision intervention in problem specialties with key-influencers

Tools before Reform

Optimize Building Blocks

Re-assert Norms through Style Guides and Promoted Building Blocks

Up-skill builders, power users, super users, key-personalizers

Reform standard templates and publish Best Practice examples

Pandemic Opportunity

Lead with focused set of high-quality COVID-19 summative documentation models and templates

DQI - Phase I Closure

- Prototype Stakeholder Review
 - Sources
 - Participants
 - Consensus recommendations
 - Points of divergence
- Prototypes → UAT → Soft Launch
 - Changes to headings, layout, columns
 - Strategies for adaptive documentation
 - Strategies for just-in-time support for minimum use norms
- Next Steps
 - Full launch Summer 2022, promotion, training, usage surveillance

Clinical Documentation Improvement

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 - Next steps and suggestions

Follow-up:

- Initiative <u>connect-care.ca</u>
- Norms
 norms.connect-care.ca
- Manual manual.connect-care.ca
- Builder builders.connect-care.ca

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Connect Care

Clinical Documentation Improvement Initiative

Rob Hayward

Clinical Documentation Committee Clinical System Design Program

June 23, 2022



